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Dear Colleague:

Congratulations on your election to the 120th Congress! I'm excited to get to work with you on behalf of the American people. On November 3rd, the American people entrusted Democrats with the power to deliver new leadership. How we organize our Caucus is one of the first decisions we will make about how to deliver on that promise.

I'm proposing that our subcommittee leaders be chosen based on merit, not seniority alone. We have an opportunity to make this change as we organize for the 120th Congress, and we should take it.

The American people are counting on us to lower costs, make healthcare more accessible, and hold this Administration accountable. Delivering on those expectations will require us to put the full talent of our Caucus to work. That includes giving the members who helped us win competitive seats a meaningful chance to shape our agenda and lead.

My own candidacy is one example of why this matters. I want you to hear directly from me that I intend to seek election as the Chair of the House Financial Services Subcommittee on Digital Assets, Financial Technology, and Artificial Intelligence. I came to Congress after defeating a Republican incumbent, with experience as an electrical engineer and small business owner. On the Financial Services Committee, I have worked with my colleagues to advance landmark housing legislation and bills to promote deep and liquid capital markets. I also have taken the time to learn and understand emerging technologies, such as AI, that will fundamentally reshape the financial and digital landscape. I have deep immersion in these technologies as a user of AI tools because I believe you should know something about the products you are expected to regulate. I bring eight years of leadership experience from my time in the Oregon State Legislature, where I served as the Chair of both the Judiciary Committee and the Committee on Economic Development and Small Business. I spearheaded the passage of the Oregon CHIPS Act, a $210 million initiative to strengthen the state's semiconductor and advanced manufacturing industry. And I pushed for modernization of the legislature, incorporating new technologies to bring Oregon's assembly into the 21st century.

I want to bring all this experience to the decisions that will shape the future of financial services: how we make emerging technologies work for more Americans, expand opportunities to build wealth, and protect our financial infrastructure and national security. I want the opportunity to make that case to my colleagues and earn their support. Should I earn your vote to serve in this role, I am committed to pushing for CODELs and other travel to see firsthand the industries we are tasked with regulating, in-district town halls and hearings to ensure we stay close to the people, and working lunches and dinners with subject matter experts. I am also committed to holding regular press conferences where everyone has a chance to be heard on the strides we are making, running meetings on time in recognition that time is our most limited resource, and building a strong working relationship with committee staff. Finally, if we want longevity in our

caucus, we must embrace diversity of thought and work across the aisle towards bipartisan progress.

I know there are many other members who have a wealth of diverse experiences and unique strengths to bring to a leadership position. But in a process driven largely by seniority, a member's expertise, record, and vision can take a back seat to how long they have served. My colleagues should be able to weigh what I would bring to the job. Every member willing to step up should have that same opportunity, and our Caucus should be able to choose the strongest person for each position. And while we acknowledge that work has been done to expand the influence members can have through an array of leadership positions that do not come with a gavel, we do not believe they are a sufficient use of talent this body has the potential to leverage.

This election brought us the responsibility to govern and the opportunity to show what our members can deliver. We should give them a fair chance to do it. The attached letter asks our Caucus to take up this issue before we adopt the rules for the next Congress.

I would welcome the chance to discuss both this proposal and my candidacy with you. Please add your name to the attached letter and help put the talent across our Caucus to work for the American people.

Sincerely,



Janelle Bynum
Member of Congress